

TOYOTA ENGINEERING CORPORATION

豊田エンジニアリング株式会社

5-45-1 NAGATO-CHO, SYOUWA-KU, NAGOYA, AICHI, 466-0848 JAPAN

CERTIFICATE OF ACHIEVEMENT
終了証明書

for

<< TOTAL-TPS >>
TOTAL TOYOTA PRODUCTION SYSTEM
総合トヨタ生産システム

Presented to

Mr. Sukhanov Aleksei

*for having successfully completed a four-day seminar in Total Toyota
Productions System including:*

- (1) Basics of the Total-TPS
- (2) Kaizen of the Process, Quality, Logistics and Advanced implement
- (3) Training of the Standardized work
- (4) Practice of the KANBAN

T. Horikiri

TOSHIO HORIKIRI
Managing Director

TOYOTA ENGINEERING CORPORATION



2013/3/15

TEC Global Production Center
NAGOYA, AICHI, JAPAN